

# COURAGEOUS CONVERSATIONS: YOUR COMPETITIVE ADVANTAGE

10 TIPS FOR HAVING "HARD TO HAVE" CONVERSATIONS In this eBook I will cover the ten practical tips, which you can implement immediately to improve the quality of the conversations you are having.

The result:

- Better relationships
- Deeper connections
- More meaningful interactions
- Better COMMUNICATION

### WHAT IS COMMUNICATION?

By definition, communication is a two-way information-sharing process where one person delivers a message, which is then heard and understood by another person or group of people.

To truly connect with another individual, transform your relationships and communicate on a deeper level, you need to focus on not just communicating but having what is often referred to as a courageous conversation. It instantly cuts through the small talk, clears up any misunderstandings, and lets others know where you stand or how you feel about a subject in a mutually beneficial way.

Even the most courageous conversations can be challenging. It takes vulnerability, empathy, and a willingness to listen actively.



"The most important conversations we'll ever have are the ones we're most afraid to start." - Anonymous



### 10 TIPS FOR HAVING "HARD TO HAVE" CONVERSATIONS

# #1 Be clear and direct with your communication

The quality of your words can make a huge difference in how effective your communication can be. Are you inadvertently using misdirection, apology or accusation without even realising? Think about the actual purpose of the conversation. What is it that you really need to say?

Try to avoid jumping around from subject to subject to minimise confusion during the exchange. Repetition can be helpful if the subject is more complicated than usual. Think about how you can express the same point in different ways. For example, explain the point, support it with a short story and perhaps offer a metaphor ("It's like ...) If the topic is complicated:

- Ask yourself whether you are making sense.
- Ask your listeners to share their understanding of what you are saying.

If you are clear and direct, then your listeners won't have to guess what you are saying, or have to resort to reading between the lines.

Without proper communication people will wonder why they're left in the dark and assume the worst. - Jarod Tufts

## #2 Be senstitive to feelings and mood

Being empathetic to the situation can go a long way. Are you good at perceiving emotion? Some people are naturally better at empathy than others. If it is not your strong point, then, quite simply, you may need to work on it. Thankfully, empathy is a soft skill that can be learnt and honed. Anyone, with practice, can better understand the feelings and moods of others.

Metaphorically, stand in their shoes for a moment and try to see things from their perspective. How do you think they are feeling right now? Consider why they may be reacting the way they are. There is always reason behind human behaviour. Take a moment to consider what might be driving the other persons behaviour, as well as your own.

If someone seems particularly overwhelmed by the situation, pause, and then reconvene at a suitable point. Watch their body language intently and pay attention to their tone and delivery. Be respectful of those you are communicating with. Courageous conversations may elicit uncomfortable feelings. If this is the case, be patient and approach the conversation with compassion.

#### #3 Be open and build trust

Trust plays a big part in having courageous conversations. By demonstrating that you are open to entering such a discussion, you can encourage others to do the same. Creating a safe atmosphere of openness and trust ensures everyone is on the same page. Quality communication can enhance your relationships in all aspects of your life and even improve the quality of your life.

Listen for understanding rather than focusing on whether you agree with their words or point of view. Courageous conversations enable people to speak their minds and emphasise positive two-way communication. Trust builds loyalty and is ultimately at the heart of any courageous conversation.

Align your actions fully with the words and speak with authenticity and transparency. Remove the distrust and show others that you are 100% there for them, whenever they need it. There is no need for hidden agendas or motives when you speak from the heart.

#### #4 Be honest

Honesty, like openness, can build instant credibility. You are leaving yourself slightly vulnerable in the hope that the other party will reciprocate with the same level of honesty.

Speak truthfully from your heart to build on your relationship. If your words are not honest, others sense that. Breaking down the communication walls that stand between you then becomes very difficult once trust is broken.

- So how can you build an atmosphere of honesty?
- Show them you are sincere.
- Ensure your words and your body language are congruent.
- Stop misleading intentionally.
- Welcome and accept feedback openly.

Honesty and integrity should be high on your priority list for all communications. Without honesty, other aspects such as trust and respect cannot be supported. Lies can damage a relationship irrevocably beyond repair.

While you may think that avoiding a particular subject or bending the truth slightly is in their best interests, it isn't.

# #5 Plan your message and focus on your delivery

Even though you can plan your message, there is no guarantee what the response will be.

It is essential that you focus on how you deliver your message to ensure your recipient understands you. Know your intention and make sure you have a realistic idea about the message you are trying to get across. Your content is just as valuable as your delivery.

Show your passion and your authenticity through your words, your tone and body language.

You don't want your words to come across as a rehearsed speech without feeling or emotion. There is no requirement to be a professional speaker to speak clearly, although there are a few things you can do to improve your actual delivery.

- Don't talk too fast.
- Invite questions.
- Stop talking so you can hear the viewpoint of others.
- Pause to make sure you are understood and allow the other person time to process.

#### #6 Be aware of roadblocks to effective communication - and take action to

Communicating effectively can be difficult due to any number of roadblocks that get in the way. Miscommunication can cause all kinds of unwanted problems and even complicate the situation even further. Ask yourself these questions to avoid as many roadblocks as possible.

- Are your expectations realistic?
- Is the language overly complicated or are you using too many technical terms?
- Are there cultural barriers which are causing issues?
- Are you giving solutions without offering alternative options?
- Are the parties too emotional to participate in an effective conversation?
- Are there distractions which are hindering the flow of communication?
- Is there too much information being communicated in the one conversation?
- Is everyone coming from the same viewpoint?
- Is the person overly stressed, and how might that adversely impact this interaction?

#### #7 Polish up on your listening skills

During the discussion, it is crucial that you can ask questions and listen without judgement to what is being said. A conversation is a two-way street which involves just as much listening (if not more) as it does talking.

Ask the questions and then watch and listen. Absorb what is being said, and take in the body language. Now formulate a response based on what was said and what wasn't. Here are some tips to improve your listening skills.

- Physically show that you are listening.
- Give the speaker your undivided attention.
- Don't interrupt.
- Let them finish expressing their thoughts to the end.
- Think about what they have said before you speak.

Non-verbal skills play as much a part of the conversation as the words, and it can be a huge eye-opener. Really acknowledge what is being suggested and ensure you fully understand before you respond. If not, ask a clarifying question and then formulate your response.



# #8 Stop being your own worst enemy

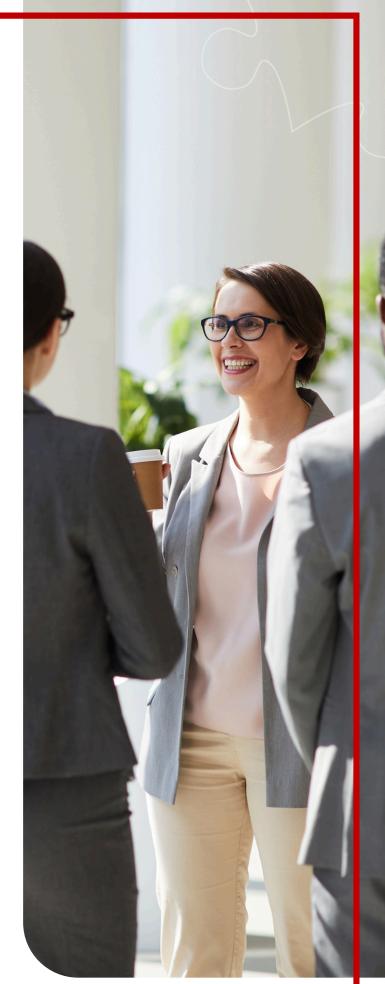
Your perceptions and even your beliefs can stop you from performing at your best, and you can sabotage your hard work and efforts before you even begin. Leave any and all preconceptions at the door. Minimise your negativity and try to keep an open and positive mind. Focus on your efforts rather than failures – remember that you cannot control the outcome, and be content with that.

It is true that we are often our own worst enemy. We are tougher on ourselves than most, often without rhyme or reason. This negativity can pounce on you unexpectedly, and it can be hard to rationalise. You may think you are not worthy of something and prefer to err on the side of caution rather than change. But this will not improve your relationships or your situation in the long term. Stop waiting for others to take the first step. It is up to you to change your positioning and not give up on yourself.

#### #9 Make people feel valued

Every human being wants to be heard, respected and valued. The first step to appreciating the person you are communicating with is by listening for understanding, rather than agreement. Stop focusing on whether or not you agree with them. Instead turn your attention to your knowledge of the situation. Answer when it is your turn to speak in a way that makes them feel accepted, acknowledged and worthy.

I guarantee if you think back to every disagreement you have ever had, one or both parties have not felt one or more of these feelings during that conversation. To efficiently connect with the people around you, it is essential that you enable everyone to feel genuinely valued from start to finish. Speak with direct intention and show them that they are indeed an individual worthy of all the respect you have to give.



#### #10 Check for understanding

Ensuring that the other person has correctly understood your message is your responsibility, not theirs. To do this, you need to make sure that they heard you accurately. This can be as simple as asking them to clarify their understanding in their own words.

I'd like to know if what I said was clear. Could you please tell me what you heard in your own words?

OR - I would like to check that you understood what I said. What did you hear me say?

Or if you are delegating a particular task, you could ask them how they intend to approach it. By listening to the process they plan to undertake, you will be able to determine if they have correctly understood your request.

On the same token, when the other person is speaking, ask questions to gauge your understanding.

I hear you saying ...... Is that correct?

OR - Please correct me if I am wrong. I understood that ...... Is that right?

There is no need for confront or animosity. Speak in a calm voice and choose your words carefully. If not worded correctly, sometimes it can come off as overly aggressive. Try to soften the tone of your voice and your accompanying body language, so you appear non-threatening.

Listen for understanding rather than focus on whether you agree with their words or point of view.

- Linda Murray



### SUMMARY

Every human being wants to be heard, respected and valued. The first step to appreciating the person you are communicating with is by listening for understanding, rather than agreement. Stop focusing on whether or not you agree with them. Instead turn your attention to your knowledge of the situation. Answer when it is your turn to speak in a way that makes them feel accepted, acknowledged and worthy.

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### ABOUT LINDA MURRAY

I am a Facilitator, Trainer and Executive Coach driven to motivate and inspire professionals with the tools and skills they need to be great leaders. Essentially, I help professionals become leaders people want to follow.

I was 22 when I started my first business. I successfully grew that business to a team of 25 staff, but was aware that my business acumen at the time was limited. After experiencing business coaching at an early stage in my career, over 7 years, I grew the business significantly and became known as the leader in the bookkeeping industry. I also challenged the traditional models of client management and service delivery which modernised the bookkeeping industry dramatically. With a burning desire for helping others, I sold my business at the age of 29 and started Athena Leadership Academy.

I am best known for taking complex situations and explaining them in a way which is easy to navigate and implement. I draw on nearly two decades of experience in business, a passion for human behaviour and Positive Psychology, as well as my academic background (Bach. Arts Psychology/Philosophy and Masters of Business Coaching) to show professionals how to enjoy greater commercial outcomes and accelerated individual success. I live and breathe my core values of Authenticity, Fun, Success's and Courage. I coach clients to design careers to align to their values, making every day satisfying and fulfilling for them.

As a Facilitator, Trainer and Executive Coach, clients say I am an "injection of motivation".



My greatest frustration in life is seeing just how much untapped potential sits within each person. I am driven every day to support people in identifying their unique qualities and talents and helping them create a life and career they adore.

- Linda Murray



Give yourself the ultimate head start with one-on-one Executive Coaching with me. It's tailored for YOU, so you get the exact support you need without the fluff. Alternatively, why not get your whole team working at their best? I can come and run a high-energy workshop to teach you and your team everything you need to know to find that extra hour's worth of output in every day! All our programs can be run in person or virtually.

Send me an email at linda@athenaleadership.com.au, and we can book a conversation. I look forward to speaking with you!

- Bachelor Arts (Psychology and Philosophy)
- Masters of Business Coaching
- Hogan 360 Certification
- Dare To Lead Trained
- DISC Master Practitioner
- Trait Emotional Intelligence Questionnaire, Master Practitioner

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